PRE-PROPOSAL CONFERENCE REQUEST FOR PROPOSALS

FOOD SUPPLEMENT EMPLOYMENT AND TRAINING (FSET) PROGRAM CREATIVE SERVICES PROJECT

FIA/BCP-18-001-S

AUGUST 22, 2017 311 West Saratoga Street Room 508B Baltimore, Maryland

10:10 a.m. - 10:50 a.m.

PRESENT FROM DHS:

NNEKA WILLIS-GRAY, Procurement Officer SHOMARE BRAXTON, Acting Director, Workforce and Development KARI NYE, Communications Director TANYA WILLIAMS, Deputy Chief Information Officer PAMELA PERKINS, Office of Administration SIMON CORNBERG, Attorney General ARETHA ECTOR, Attorney General DOMINIC EDET NIA GRAVES

ALSO PRESENT:

DIANE DEVANEY, Devaney & Associates, Inc. ELLIS HARCUM, Sahara Communications, Inc. CHRIS SMITH, idfive CASEY RHOADS, TB&C, Inc. KRISTEN PARKS, Eleven Peppers Studios CRYSTAL MYERS, CADMUS JAMES BYLES, Washingtonian Custom Media COLLEEN DOYLE, Doyle Communications CHRISTINA SGAMBATO, Highrock Studios DAVID WHITE, Exit10

ALSO PRESENT CONTINUED:

DAN RAPP, Exit10 ANTOINE WRIGHT, Mindboard GARY GOLDBERG, Maryland Procurement Group

REPORTED BY: KATHLEEN A. COYLE, Notary Public

1	<u>PROCEEDINGS</u>
2	MS. WILLIS-GRAY: Good morning everyone.
3	Welcome to the Department of Human Services. My name
4	is Nneka Willis-Gray, and I'm the procurement officer
5	for the food supplement employment training, also known
6	as FSET program creative service project. The purpose
7	of this solicitation is to establish an innovative
8	brand and identity that will aid the Department in
9	increasing enrollment I n the FSET program. With this
10	new brand and identity DHS will be able to, one,
11	connect FSET participants and training that will
12	prepare them for careers, which will place them on a
13	path for financial independence and family self
14	sufficiency; two, promote the efforts, services, and
15	impact of those organizations that collaborate with the
16	FSET program; and three, promote DHS's efforts to
17	become a national model for FSET program,
18	implementation, and positive outcomes.
19	This contract shall be for approximately six
20	months, starting on or about September 22, 2017, and

21 will go until March 21, 2018. The due date for

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proposals is September 1, 2017. Proposals are due at
 4:00 p.m. Please note, please submit your proposals
 timely or else they cannot be accepted.

Just for you reference, if anyone needs to use the restroom, you can use the back entrance, you will go to the right and immediately to the left are the restrooms. Hunt reporting is recording this conference. A copy of the transcripts will be posted to eMaryland Marketplace and DHS websites once they become available.

11 So with that, we'll start. We'll introduce 12 ourselves by going around the room. We'll start here 13 at the table.

MR. BRAXTON: Shomare Braxton, actingdirector of workforce and development.

MS. NYE: Hi. I'm Kari Nye. I'm the communications manager.

18 MS. WILLIS-GRAY: Nneka Willis-Gray,

19 procurement officer.

20 MR. HARCUM: Ellis Harcum from Sahara21 Communications.

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1 MS. MYERS: Crystal Myers with CADMUS Group. 2 MR. BYLES: James Byles, president of 3 Washingtonian Custom Media. 4 MS. SGAMBATO: Christina Sgambato, marketing 5 executive for Highrock Studios. 6 MS. DOYLE: Colleen Doyle, creative director, 7 Doyle Communications. MR. SMITH: Chris Smith with idfive. 8 9 MR. WHITE: David White, managing partner, Exit10. 10 11 MR. RAPP: Dan Rapp from Exit10. 12 MR. WRIGHT: Antoine Wright, Mindboard. 13 MR. RHOADS: Casey Rhoads, TBC. 14 MS. DEVANEY: Diane Devaney, Devaney & 15 Associates. 16 MS. PARKS: Kristen Parks, Eleven Peppers 17 Studios. 18 MR. EDET: Dominic Edet. 19 MR. GOLDBERG: Gary Goldberg, MPG. 20 MS. PERKINS: Pamela Perkins, Office of 21 Administration.

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MS. ECTOR: Aretha Ector, Office of the
 Attorney General.

3 MR. CORNBERG: Simon Cornberg, Office of the
4 Attorney General.

5 MS. WILLIAMS: Tanya Williams,6 (unintelligible).

MS. WILLIS-GRAY: And so it is my pleasure to
introduce Mr. Shomare Braxton with the Family
Investment Administration, and he will provide the
opening remarks today.

MR. BRAXTON: So I just want to give a 11 12 overview of the food supplement employment and training 13 program, also known as FSET. So the food supplement 14 employment training program connects those who receive 15 food supplement benefits to in demand industry specific 16 training programs. Our participants are provided with 17 no-cost opportunities to gain skills, training or 18 experience that will improve their employment prospects 19 and lead to self sufficiency. In addition to training 20 our partners also provide job placement, job retention 21 and support services that assist participants in

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obtaining and maintaining employment. These services 1 2 are provided by third-party partners, to include community colleges and community based organizations. 3 4 As DHS enhances and expands the FSET program, we want 5 to ensure there is a consistent and clear message to 6 the public while raising awareness of program 7 participation available to staff recipients, thirdparty partners, and other community organizations. 8

9 Our goal is to establish an innovative brand 10 and identity that will aid the Department in increasing 11 enrollment into FSET programs. The target audience is 12 customers currently receiving and those potentially 13 eligible for SNAP benefits. Many of these customers are unemployed or under employed, have significant 14 15 barriers to employment, limited job experience, and no 16 means of reliable transportation. Their age, education level and language may vary. So to summarize, we want 17 18 a website to be used as a vehicle to connect and direct 19 customers while also highlighting the program to the 20 general public, state, local and federal partners.

21 MS. WILLIS-GRAY: Thank you, Shomare. So now

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we're going to go throughout the RFP. We're going to highlight some sections that want to bring your focus to. We'll start with the minimum qualifications, which is section one, and then move onto section two, which is the scope of work requirements. These sections will be presented by Mr. Shomare Braxton and Ms. Kari Nye.

7 MS. NYE: Good morning. I'm going to read the offeror minimum qualifications. I apologize for 8 9 just reading it to you, but in case you haven't had the opportunity. The offeror shall demonstrate that it has 10 11 five years of in-house experience or has subcontracted 12 with other firms providing multidisciplinary design and 13 creative services to include the following: logos and 14 branding, graphic design, printed and digital marketing 15 collateral, copy-wright and messaging, and website 16 design and development. As proof of meeting this 17 requirement the offeror shall provide a digital 18 portfolio that includes at least three examples of 19 multidisciplinary design experience within the previous 20 five years. The portfolio shall include dates, 21 organization/client's names and contact information for

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all examples provided. Subcontractor experience may be
 used for one of the three design experiences.

3 MS. WILLIS-GRAY: Just to interject, we will have a questions and response period at the end of the 4 5 conference today. So if you can write down and hold 6 your questions until that time, we would appreciate it. 7 Moving onto scope of work. We're MS. NYE: going to start at section 2.3, since Shomare did the 8 9 other two. Basically, what we're looking for is a 10 marketing tool, as he said. And under this project is 11 going to comprise six -- or sorry, five different 12 sections to include naming and brand as one, messaging 13 and copy-writing as two, graphic identify and design as 14 three, website design and development as four, and 15 outreach materials as the fifth section. 16 Under naming and brand positioning, this is

10 Under Haming and Brand positioning, this is 17 the first section that we're looking for. We want the 18 vendor to conduct a site visit with program 19 participants to gather research information for the 20 naming and branding of the FSET program. Meaning, 21 we're not looking to call it FSET program. So we want

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you to come up with a brand by going to visit these places to glean from them what their services are. Propose a brand name that is representative of the FSET program's goal and DHS's mission. And then we'll have you submit electronically, via email, within the specified time line, 30 calendar days of the notice to proceed.

8 Under the next section, messaging and copy-9 writing. We'll provide you information about the FSET 10 program from our prospective. And you'll use that information in accordance with what you've also 11 12 gathered to write, edit, and develop content for the 13 FSET website and marketing materials. We're looking 14 for you to develop strong messaging for the FSET 15 program that speaks to the diverse audience that 16 Shomare summarized for us. We also look to you to 17 develop a social media campaign to promote the FSET 18 program using our social media channels, which I must 19 say since this was published have actually just changed 20 this week in accordance with our new brand. So just to 21 update this, the Facebook and the Twitter can now both

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be found at /mdhumanservices. And we'll be sure to issue a update. But you would be using our existing channels to propose the campaign. And then this initial draft copy of messaging and copy-writing will be presented no later than 45 calendar days of the notice to proceed.

7 Next we have graphic identity and design. 8 We're seeking a modern logo tag line -- the tag line is 9 important -- and graphic identity that will promote 10 awareness of the FSET program and its services. We'd 11 like a draft of the graphic identity and design no 12 later than 45 calendar days from the notice to proceed. And then the final no later than 90 days from the 13 14 notice to proceed.

Under website design and development, we're seeking for you to design, develop, and implement a website that serves as an easy-to-use resource for potential program participants. So this would be anyone who is currently or could be eligible for one of these training programs. At minimum the website shall have an interactive web tool allowing customers to

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quickly evaluate their options and eligibility for 1 training programs, the ability to compile a list of 2 compatible training locations and addresses, and 3 multiple web pages that will serve program 4 5 participants, partners, and stakeholders. One thing 6 that may not be clear from this so far is that each 7 training program has its own distinct opportunities. Certain qualifications for each program, certain areas 8 9 of focus. So the web tool will need to help 10 participants quickly evaluate what they're qualified 11 for, what fits their interests, and go from there. 12 The initial proposed website design template 13 should be presented no later than 120 calendar days 14 from the date of the approved contract for review, 15 prior to implementation. Following review of the 16 initial draft, the Department will evaluate the website 17 to ensure satisfaction with the website function and 18 conformance within the RFP. We will notify the 19 contractor in writing of acceptance of the site or any 20 amendments and/or additions that are required.

21 Notwithstanding above, the go-live date is March 8,

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2018. We also need a part of this is to ensure that
 the content can be printed from the website and is
 compatible across mobile devices and operating systems,
 including Apple, Android, Windows.

5 The final component of this would be outreach 6 materials. We're seeking for the offeror to design a 7 combination of printed and digital outreach materials that could include posters, tri-fold brochures, 8 9 postcards and other items that can be printed by our Department in black and white and color as needed in 10 perpetuity. We'll also seek for you to provide 200 11 12 color printed posters with a minimum size of 18 by 24 13 inches, and 1250 printed fliers. Present drafts of all 14 outreach material no later than 60 days from the notice 15 to proceed to the State project manager. Provide all 16 approved printed outreach materials no later than March 17 8, the go-live date.

18 MR. BRAXTON: Okay. So I want to talk about 19 invoicing. And it's in section 3.4. All invoices for 20 service shall be signed by the contractor and submitted 21 to the State project manager. All invoices shall

include the following information: contractor name and
 address, remittance address, federal taxpayer
 identification number, invoice period, invoice date,
 invoice number, State assigned contract number, State
 assigned purchase order number, goods or services
 provided, and amount due.

7 The Department reserves the right to reduce 8 or withhold contract payment in the event the 9 contractor does not provide the Department with all 10 required deliverables within the time frame specified 11 in the contract or otherwise materially breaches the 12 terms and conditions of the contract until such time as 13 the contractor brings itself into full compliance with 14 the contract.

The invoice submission schedule. Invoices are due by the 15th of the month, following the month in which the deliverable has been received.

MS. NYE: I guess just to call your attention real quick to, it should be page 20 on yours, but 3.1, the deliverables chart. Just a handy chart to summarize what I said the deliverables of the project

are, including site visit, naming and branding, which 1 2 the details are outlined on the previous section, message and copywrite material, graphic identity and 3 4 design, interactive website, outreach materials, and to 5 include all materials, drafts, proofs, negatives, 6 limited English proficiency implementation plan, 7 technical support and training, and problem escalation procedures. So these are all the --8

9 MS. WILLIS-GRAY: And so now I'm just going 10 to jump back just a little bit more to section 3.1, 11 which is the insurance requirements. This solicitation 12 does require commercial general liability insurance 13 with limits of 375,000 per occurrence, and 750,000 for 14 aggregate. It also requires malpractice or 15 professional liability insurance with a minimum of one 16 million per claim and annual aggregate. And also for 17 the automobile and/or commercial insurance to maintain 18 liability, collision, and PIP limits no less than those 19 required by the state where the vehicle is registered. 20 But in no case less than those required by the State of 21 Maryland.

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And then we'll move onto section four, which 1 2 are some procurement instructions for you. We'll start at section 4.2, which is eMaryland Marketplace. 3 Essentially, eMaryland Marketplace is the State's 4 5 electronic commerce site. It's where all information 6 about the solicitation, including award, is posted. So 7 it is a requirement that if you are submitting a 8 proposal that you are registered for eMaryland 9 Marketplace. Registration is free. And to register 10 you go onto emaryland.buyspeed.com Once you are 11 registered you just want to take note of your eMaryland 12 Marketplace vendor number. This number is needed on the transmittal letter, or the cover letter, which is 13 14 submitted with your proposal.

Moving onto section 4.5, proposal due date and time. Again, proposals are due September 1, 2017. Proposals are due at 4:00 p.m. If it is received after 4:00 p.m., on September 1, we cannot accept your proposal.

I also just want to point out, if for some reason that you're not able to submit a proposal, the

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State would really like your feedback. So if you can
 use the vendor notice form provided in the solicitation
 and let us know why you are not submitting a proposal.
 We would greatly appreciate it.

5 Section 4.8 is the Public Information Act notice. Just keep in mind that any information that 6 7 you consider confidential and/or proprietary to your 8 company should be identified by page and section 9 number, and placed after the title page, and before the 10 table of contents in the technical proposal. And if 11 it's applicable to the financial proposal, include it 12 in the financial proposal as well.

Section 4.17, mandatory contractual terms. Just keep in mind that any exceptions to the RFP and contract shall be clearly identified in the executive summary of the technical proposal. A proposal that takes exception to any terms and conditions may be rejected.

Section 4.21, verification of registration
and tax payment. For any entity to do business with
the State you must be registered with FSET or the State

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1 Department of Assessment and Taxation. If you are not registered for FSET, then if you were otherwise a 2 qualified offeror, your proposal may be rejected. 3 Will 4 be rejected, excuse me. To register, it's also free, 5 you want to go to www.egov.maryland.gov/businessexpress 6 For this solicitation there is no minority 7 business goal or veteran small business enterprise goal. However, we do encourage minority businesses and 8 9 veteran small businesses to submit a proposal. And 10 also, the Maryland living wage law is not applicable to this solicitation. 11

12 Next we're going to highlight section five, which is the proposal format. So when you're 13 14 submitting your proposal you will be submitting your 15 proposal in two parts. Volume one is the technical 16 proposal, volume two is the financial proposal. Each 17 volume shall be sealed separately from one another. 18 It's preferred that the name, email address, telephone 19 number, the contact person for the offeror be included 20 on the outside of each volume. Each volume should 21 contain four copies and one original. And then if it's

not too big, both sealed copies should be submitted 1 together in a single package with a label that has the 2 RFP title and number, name and address of the offeror, 3 closing date and time for receipt of proposals. 4 We 5 also expect to see an electronic submission which can 6 be submitted on USB or DVD. That electronic submission 7 should be in two parts as well. So you'll have one for the technical proposal and the other for the financial 8 9 proposal. The electronic technical proposal submission should include a Microsoft Word version of your 10 11 proposal as well as an Adobe pdf searchable that is 12 redacted for PIA requests. For the volume two, 13 financial proposal electronic submission you want to 14 include the financial proposal in Microsoft Excel, and 15 also a searchable Adobe pdf version of it that is also 16 redacted for PIA requests.

For the delivery of your proposals, you can choose to either mail or hand-deliver your proposal. If you're choosing to mail your proposal, we do recommend that it is sent either Express Mail, Priority Mail, or Certified Mail, as these are the only forms

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1 that the Department can verify received. Anytime that 2 you have a hand-delivery, please make sure that you 3 receive a secure date, signed, and time stamped receipt 4 of your delivery.

5 All right. So I'm moving onto how your 6 proposal will be put together. Again, your technical 7 will have four copies with one original and electronic 8 submission. I'll start with tab "A," which will be 9 your title page and table of contents. Then you'll 10 have A-1 if there is a claim of confidentiality.

Tab "B" will be the transmittal letter or the 11 12 cover letter. And just keep in mind with the cover 13 letter or transmittal letter that the following is 14 expected to be included: includes the name and address 15 of the offeror, name, title, email address and 16 telephone number of the primary contact of the offeror, 17 the solicitation title and solicitation number that the proposal is in response to, the signature, typed name 18 19 and title of the individual authorized to commit the 20 offeror to its proposal, the federal employer 21 identification number or a Social Security number for

1 an individual, the eMaryland Marketplace number, if you 2 are a MBE, your minority business enterprise certification number, and acceptance of all State RFP 3 contract terms and conditions. If any exceptions are 4 5 taken, those should be included in executive summary. 6 And also acknowledgment of any addenda to this RFP. Do 7 keep in mind there has been an amendment that has been issued to the RFP. It was issued on August 18. It is 8 to revise attachment "P." So at the bottom of your 9 10 solicitation you're looking at the correct version if in the footer you see "revised solicitation 8/17/2017, 11 12 revision to attachment P." 13 Tab "C" will include the executive summary.

14 Tab "D" will include minimum qualifications,
15 any documentation related to it.

And tab "E" is going to be the bulk of your proposal. It is the offeror's response to the RFP requirements and proposed work plan. In this section each offeror shall provide a definitive section by section description of the proposal, of the proposed plan to meet the requirements of the RFP, beginning

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with section 2.3.1.1 of the solicitation. 1 The work plan shall include specific methodology, techniques, 2 and number of staff, if applicable, to be used by the 3 4 offeror in providing the required services as outlined, 5 descriptions to include an outline of the overall 6 management concepts employed by the offeror, any 7 project minutes or plan, including project controls, mechanisms, and overall time lines. Project deadlines, 8 9 consider contract deliverables must be recognized in 10 the work plan. So essentially, your work plan is your 11 proposal.

12 Tab "F" will include experience and 13 qualifications of proposed staff.

14 And tab "G" will be offeror qualifications15 and capabilities.

16 Tab "H" includes references. At least three 17 references are being requested. Each reference will be 18 from within the last five years. Portfolio examples 19 used to meet the minimum requirements in section one of 20 the RFP can be used to meet this requirement. Also, 21 the references should include the name of the client

organization, name, title, telephone number, and email address, if available of the point of contact for the client organization, and value type, duration and description of services provided.

5 Tab "I" will list the current and prior State contracts from within the last five years. And this 6 7 section should include the State contracting entity, a brief description of the services and goods provided, 8 9 the dollar amount of the contract, the time of the 10 contract, the State employee contact person's information, and whether the contract was terminated 11 12 before the end of the specified term, or if any 13 available renewal options were not exercised.

14 Tab "J" will include the financial 15 capability. We're looking for at least two years, 16 perferrably independently audited of a profit and loss 17 statement and balance sheet. In addition to these items you can submit an Dun and Bradstreet rating, 18 19 Standard and Poor's rating, lines of credit, evidence 20 of successful financial track record, and evidence of 21 adequate working capital.

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Tab "K" is the certificate of insurance. 1 2 Under tab "K" we're just looking for your current 3 insurance certificate. At this point it does not need 4 to meet the requirements that were set forth in section 5 3.1. 6 Tab "L" we'll go over subcontractors, if it's 7 applicable. Tab "M" is the summary of any legal action. 8 And tab "N" includes economic benefit 9 10 factors. Tab "O" will include additional technical 11 12 submission. At this time what would be included under 13 that section would be a completed proposal affidavit, 14 which is attachment "C," and a completed federal funds 15 attachment, which is attachment "G." So that's all 16 that's required for the technical proposal volume one. 17 So now moving onto the financial proposal, volume two. We need one original and four copies of 18 19 the financial proposal form, which is provided as 20 attachment "B." Also keep in mind that the financial 21 proposals shall not exceed \$100,000.

So now we're going to move onto section six. 1 I just want to point out some things about the 2 3 evaluation and selection process. So evaluations of 4 proposals will be performed in accordance with COMAR 5 21.05.03. The technical proposal evaluation criteria 6 include offerors technical response to the RFP 7 requirements and work plan, experience and qualifications of proposed facts, offeror 8 9 qualifications and capabilities, including subcontractors and economic benefit to the State of 10 11 Maryland. Technical proposals will be evaluated and 12 ranked prior to the evaluation of financial proposal. 13 Once the technical has been evaluated and ranked the 14 financial proposal will be ranked from the list, which 15 is the most advantageous to highest, which is the least 16 advantageous.

17 So that concludes the sections that we wanted 18 to highlight for you today. So now we were going to 19 open up the floor to any questions. I did want to 20 point out that we have received some questions and have 21 provided some responses. You do have an attachment.

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1 If you were not able to grab one, there are copies over on the table in regards to questions already asked 2 previously. We also received a sheet of questions. 3 4 We'll be responding to those questions after the pre-5 proposal conference today. And again, Hunt Reporting 6 is recording the conference. So the transcripts will 7 be posted on the website. Whenever you do ask your 8 question, if you can identify yourself and your company 9 for the record, we would appreciate it. So are there 10 any questions? Kristen Parks, Eleven Peppers 11 MS. PARKS: 12 Studios. I have a few questions. Should I ask them 13 all or should I just do one at a time? 14 MS. WILLIS-GRAY: You can ask one at a time. 15 MS. PARKS: Okay. The first question I have 16 is on the four copies for technical and financial 17 volumes, should they be bound or unbound? 18 MS. WILLIS-GRAY: Unbound. 19 MS. PARKS: So everything should be unbound? 20 MS. WILLIS-GRAY: Unbound.

21 MS. PARKS: My second question is regarding

the LEP plan. Do you have requirements for translation language or should that be part of what we propose in our LEP plan? MS. WILLIS-GRAY: It should be part of what you propose in your LEP plan. MS. PARKS: My third question is, where

7 would you like the digital portfolio saved, which CD,
8 or a separate CD?

9 MS. WILLIS-GRAY: We'll actually take that 10 question down and get back to you.

MS. PARKS: Related question is for the minimum qualifications. Since the minimum qualifications is a digital file, would you like us to reference the file in the minimum qualifications tab? MS. WILLIS-GRAY: We'll take it down and get back to you.

MS. PARKS: Okay. Thank you. And then my last question is, I just wanted to confirm that you said there is no separate CD for the redacted pdf. In the proposal it says to keep them separate, but I think you said to put them on the same CD.

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MS. WILLIS-GRAY: Right. You can put them on
 the same CD.

3 MS. PARKS: Okay. Thank you. 4 MR. HARCUM: Ellis Harcum, Sahara 5 Communication. Is there an incumbent for this bid? MS. WILLIS-GRAY: There is no incumbent. 6 7 These are new services for this Department. 8 MR. HARCUM: Is the Department open to 9 having like a Skype meeting in addition to in-person 10 meetings? MS. WILLIS-GRAY: We can take down that and 11 12 get back to you. 13 MR. HARCUM: Okay. And how much interaction 14 will the contractor have with the Department, 15 communications involving? MS. WILLIS-GRAY: A lot of communication. 16 17 MR. HARCUM: Okay. No problem. And you 18 didn't really talk about the website. I do have some 19 questions with that. Do you want me to just submit 20 those? 21 MS. NYE: No. Go ahead.

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1 MR. HARCUM: Okay. So will the new FSET 2 program website replace the contents on, I guess the 3 food supplement website or will it reside on the My DHR 4 Benefits page?

5 MS. NYE: It will not replace. It will work 6 in tandem what's on DHS's website regarding food 7 supplement program is there by law. So we're looking 8 for an independent marketing tool. It will not reside 9 on My DHR either. It will have it's own URL.

10 Okay. I guess also, I guess in MR. HARCUM: 11 section 2.3.3, technical requirements, item "D," it talks about creating the pages in HTML. However, on I 12 13 think appendix "P," and I don't know if I have the 14 latest one or not. I'm not certain. It talks about 15 using Agular JS. So for the creative tool, is that something that you have to use, that Agular JS to 16 17 develop that or --

MS. WILLIAMS: No. So those are the specifications from My DHR. So we just gave you the specs of what My DHR is developed in to give you and idea of what you need to be compatible with.

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1 MR. HARCUM: Okay. I see. All right. And 2 then the criteria, the eligibility criteria that will be used, will that be changed over time, so we should 3 program it in there, or should it be kind of like, I 4 5 guess a database driven parameter so that you can 6 change the eligibility parameters without changing the 7 programs? 8 MS. NYE: Do you mean for the third party 9 training partners eligibility parameters? 10 Well, I guess when they come MR. HARCUM: 11 onto the website they can determine eligibility I guess for whatever program or tool that they're eligible for. 12 13 Is that something that's going to change or can change? 14 MS. NYE: It can change. Correct. 15 MR. HARCUM: I think that's it. I reserve the right to ask another question. 16 17 MS. NYE: Yes. 18 Kristen Parks, Eleven Peppers MS. PARKS: 19 Studios. Your questions brought me some questions. 20 Related to technology as a .net continues currently on 21 My DHR, is that also required on the new site or can a

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1 different technology be used?

2 MS. WILLIAMS: It needs to be compatible. MS. PARKS: You also stated it would be it's 3 4 own URL. Does that mean that we will participate in 5 helping the domain in hosting requirements, or is that the Department? 6 7 So we need to go back and MS. WILLIAMS: revisit that question and we'll get back to you. 8 9 MS. DEVANEY: Diane Devaney, Devaney & Associates. You said that you want our target market 10 11 to connect and direct, but is there a call to action as in do want them to make a phone call, do we need to 12 13 have forms on the website that they need to fill out? 14 As far as a unified call to MS. NYE: 15 action, it does vary from training program to training program. So our hope is that in the future we'll be 16 17 able to identify unified call to action. For now, I think it's going to depend on each program and what 18 19 your proposal is. We're not looking for a specific 20 answer that we don't have to the problem yet. But 21 people do need to be able to identify their options and

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1 then take the required action.

2 MS. DEVANEY: So do we need a program forms or required action --3 4 MS. NYE: I don't believe that currently any 5 of the third party training models are accepting online 6 enrollment. Does that answer your question? 7 MS. DEVANEY: Yes. And how many training 8 locations are there? 9 MR. BRAXTON: So right now we have eight and 10 we are on-boarding five. MS. DEVANEY: 11 Then moving onto social media. 12 Is there a dedicated person at DHS that oversees social 13 media? 14 MS. NYE: There is. It is I, me. 15 MS. DEVANEY: Do you have a written social 16 media guideline? 17 MS. NYE: We do have some stylistic quidelines that I can share with everyone. 18 19 MS. DEVANEY: And do you produce a monthly 20 social media calendar? 21 MS. NYE: No, we do not.

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1 MS. DEVANEY: Just for a little background, 2 how many participants have you had in the training 3 program to date? 4 MR. BRAXTON: We can get back to you on that. 5 The numbers vary. So we can get back to you on that. 6 MS. DEVANEY: And year of establishment, when 7 was it established? 8 MR. BRAXTON: The FSET program? 9 MS. DEVANEY: Yes. 10 MR. BRAXTON: Two thousand fifteen. 11 MS. WILLIAMS: For the question about the 12 portfolio, whether or not you can put it on a separate 13 disk, if you can include it on the same disk as your 14 proposal you can include it. If there's not enough 15 room, do a separate disk. 16 MR. BYLES: Are there general branding 17 quidelines that need to be followed within this, as we're developing the proposal? 18 19 MS. NYE: We do not have branding 20 quidelines. So no. 21 MR. BYLES: Okay. Under the languages, I

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know that you said we're to propose the language; do 1 2 you have a number of languages that the State of 3 Maryland requires things be able to be interpreted 4 into? 5 MS. WILLIS-GRAY: We'll take your question 6 down. 7 MS. WILLIAMS: It's just one. MS. WILLIS-GRAY: I think it's just Spanish. 8 9 MR. BYLES: So we're looking at a bilingual 10 program, not more than that? 11 MS. WILLIS-GRAY: Not to my knowledge. 12 David White, Exit10. Can you MR. WHITE: 13 talk a little bit about the project management side 14 from DHR's side, like how will the project be managed; 15 will we have one point of contact, or multiple points of contact, I mean how would the approval process of 16 17 creative be done? 18 We have one project manager who is MS. NYE: 19 in charge of the FSET program who is going to be the 20 primary point of contact. But she will be working 21 closely with the communications department to approve

things going forward. So it's going to be a lot of two person committee. And she and I are still working out the approval process. But the idea is to work closely with the vendors and among ourselves, and then we have identified executive directors who would be in charge of final approval process. Does that answer your question?

8 MR. WHITE: (Nods head affirmatively.) 9 MS. PARKS: Regarding translations. I know the website will require translation. You also require 10 11 translation on the marketing material. So does that mean that the quantities for the posters, for example, 12 13 would double to have English and Spanish versions? 14 MS. NYE: We will not require translation of 15 the marketing materials. 16 MS. WILLIS-GRAY: Any other questions? 17 MR. HARCUM: I quess the -- does the interactive web tool, is that going to store 18 19 information about the customer for alter retrieval? 20 MS. NYE: No. This is not an enrollment 21 tool. But the hope is that it will leap frog people to

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enrolling. So they need to get the information they
 need to move forward. But the website itself will not
 enroll people.

4 MR. BYLES: The economic impact to Maryland, 5 is there preference being given to Maryland based 6 companies?

MS. WILLIS-GRAY: Right now it's reciprocal preference. We do not give preference to Maryland based. We go based off of if you are outside of Maryland whatever your reciprocal preference law is, Maryland will adopt that. So I guess depending on the state.

MS. RHOADS: What are the KPIs you will be using to judge the success of this plan? MS. WILLIS-GRAY: Can we get back to you on that?

MS. WILLIAMS: I'm sorry, can you repeat yourquestion again?

19MS. RHOADS: Sure. The KPIs that are20implemented here used to judge success. So

21 (unintelligible)

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1 MS. WILLIS-GRAY: And is it possible that you 2 could submit that question to us in writing? 3 MS. RHOADS: Sure. 4 MR. BYLES: Just a follow onto that 5 question. Do you have established benchmark that you're trying to reach in 2018, after the launch date, 6 7 or current measurables that we can benchmark against? 8 MS. NYE: We can provide the analytics for 9 the current FSET site that we have, that is not a marketing tool, but is an information tool, as like a 10 11 basis. But we'll get back to you. We do have some. 12 MS. WILLIS-GRAY: Any other questions? 13 (No response.) MS. WILLIS-GRAY: All right. Well, I quess 14 15 that concludes the review of this RFP. And just to let you k now, if there is a discrepancy between any 16 17 response provided here today and any written response provided after the conference today, the written 18 19 response will prevail. 20 Thank you everyone for coming out. We 21 definitely appreciate you being here today. And also

remember, proposals are due September 1, by 4:00 p.m.
And if you haven't already done so, please either
provide us your business card or sign in. And I hope
you all have a great day. And travel safely.
(Whereupon, at 10:50 a.m., the meeting
was adjourned.)

1	CERTIFICATE OF NOTARY
2	I, KATHLEEN A. COYLE, Notary Public, before
3	whom the foregoing testimony was taken, do hereby
4	certify that the witness was duly sworn by me; that
5	said testimony is a true record of the testimony given
6	by said witness; that I am neither counsel for, related
7	to, nor employed by any of the parties to this action,
8	nor financially or otherwise interested in the outcome
9	of the action; and that the testimony was reduced to
10	typewriting by me or under my direction.
11	This certification is expressly withdrawn
12	upon the disassembly or photocopying of the foregoing
13	transcript, including exhibits, unless disassembly or
14	photocopying is done under the auspices of Hunt
15	Reporting Company, and the signature and original seal
16	is attached thereto.
17	
18	
19 20 21	KATHLEEN A. COYLE Notary Public in and for the State of Maryland
22	My Commission Expires:
23	April 30, 2018

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